

17 August 2022

The Manager - Listings
Australian Securities Exchange Limited
Exchange Centre
20 Bridge Street
SYDNEY NSW 2000

Via electronic lodgement

Dear Sir / Madam

Brambles Limited Dividend Reinvestment Plan (DRP)

Reference is made to the announcement earlier today that the Brambles Board has reactivated the DRP for the FY22 final dividend payable on 13 October 2022.

Enclosed are communications sent today to Brambles' Shareholders eligible to participate in the DRP.

The release of this announcement was authorised by Robert Gerrard, Company Secretary.

Yours faithfully
Brambles Limited

Robert Gerrard
Chief Legal Officer & Company Secretary

17/08/2022

Brambles Limited
ABN 89 118 896 021
Level 10 Angel Place, 123 Pitt Street
Sydney NSW 2000 Australia
GPO Box 4173 Sydney NSW 2001
Tel +61 2 9256 5222 Fax +61 2 9256 5299
www.brambles.com

Brambles

Dear Shareholder

Dividend Reinvestment Plan

The *Brambles Limited Dividend Reinvestment Plan (Plan)* has been suspended since August 2019. It was suspended due to the commencement of the A\$2.4bn on market share buy-back following the sale of the IFCO business in June 2019. As the on-market share buy-back programme completed in June 2022, the Brambles Board has decided to re-activate the Plan starting from the 2022 final dividend.

The Plan enables you to apply some or all of your future dividends to the purchase of ordinary Brambles shares rather than receiving cash.

As all brokerage and associated costs are paid by Brambles, the Plan provides a cost-effective means for you to increase your ownership in Brambles. For the 2022 final dividend, the market price at which shares are issued under the Plan will be determined on the basis of the volume weighted average price of Brambles shares traded on the Australian Securities Exchange from Monday 12 September 2022 to Friday 23 September 2022.

At this time, only shareholders whose registered address is in Australia or New Zealand are eligible to participate in the Plan. A summary booklet of the Plan (**Booklet**) and the full Plan rules are available in the "Investor Centre", "Dividends" section of the Brambles website at www.brambles.com or free of charge from Brambles' Share Registry by contacting Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside of Australia).

You are receiving this letter because you are a current participant in the Plan.

What to do if you want to continue to participate in the Plan

If you would like to continue to participate in the Plan, you do not need to do anything. You will automatically be enrolled into the Plan.

What to do if you want to vary your level of participation or do not want to continue to participate in the Plan

If you would like to vary your level of participation in the Plan or you do not want to continue to participate in the Plan, you can do this by visiting www.investorserve.com.au, go to the Payment Instructions - Reinvestments & Donations section and follow the prompts and instructions. If you wish to vary or terminate your enrollment in the Plan using a paper form, this is available in the "Investor Centre", "Dividends" section of the Brambles website at www.brambles.com or you can obtain a form by contacting Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside of Australia).

To be effective in varying your level of participation or terminating your participating in the Plan for the 2022 final dividend, the form must be received by Boardroom, or you will need to complete the online election, by 5pm (Sydney time) on Friday 9 September 2022. If you are unsure about your level of participation in the Plan, you should either contact Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside of Australia) or visit www.investorserve.com.au and follow the prompts and instructions (shareholders will need their SRN or HIN to hand).

You should read the information in the Booklet carefully and obtain your own independent financial and tax advice before determining whether or not you should participate in the Plan.

Yours sincerely

John Mullen
Chairman

17/08/2022

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You are receiving this letter because you are not a current participant in the Plan or you have become a shareholder of Brambles since the Plan was suspended.

What to do if you want to participate in the Plan

If you would like to participate in the Plan, you can do this by visiting www.investorserve.com.au, go to the Payment Instructions - Reinvestments & Donations section and follow the prompts and instructions. If you wish to enroll in the Plan using a paper form, this is available in the "Investor Centre", "Dividends" section of the Brambles website at www.brambles.com or you can obtain a form by contacting Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside of Australia).

The form must be received by Boardroom, or you will need to complete the online enrolment, by 5pm (Sydney time) on Friday 9 September 2022 if you wish to participate in the Plan for the 2022 final dividend.

What to do if you do not want to participate in the Plan

If you do not wish to not participate in the Plan, you do not need to do anything. You will receive your dividends in cash for the Brambles shares that you hold.

You should read the information in the Booklet carefully and obtain your own independent financial and tax advice before determining whether or not you should participate in the Plan.

Yours sincerely

John Mullen
Chairman