

29 September 2016

The Manager - Listings
Australian Securities Exchange Limited
Exchange Centre
20 Bridge Street
SYDNEY NSW 2000

Via electronic lodgement

Dear Sir/Madam

Brambles Limited Announces Appointment of Nessa O'Sullivan as Chief Financial Officer

Please see the attached announcement in relation to the above.

Yours faithfully
Brambles Limited

Robert Gerrard
Group Company Secretary

Brambles announces appointment of Nessa O'Sullivan as Chief Financial Officer

Sydney, 29 September: Brambles Limited is pleased to announce the appointment of Nessa O'Sullivan as Chief Financial Officer (CFO). Her appointment follows Brambles' announcement on 22 February 2016 that the incumbent CFO, Zlatko Todorcevski, had decided to retire. Ms O'Sullivan will join Brambles on 10 October 2016 as CFO Designate and will formally take up the CFO role on 17 November 2016, when Mr Todorcevski steps down. Mr Todorcevski will remain with Brambles through February 2017 to facilitate a smooth transition.

In joining Brambles, Ms O'Sullivan will continue her successful finance career. Most recently, she spent ten years with Coca-Cola Amatil, based in Sydney, Australia, and served as its Group Chief Financial Officer from 2010 until 2015. Prior to that she held several senior management positions with PepsiCo and Yum! Restaurants International. Ms O'Sullivan has a Bachelor of Commerce from University College Dublin and is a Fellow of the Institute of Chartered Accounts in Ireland. She holds dual Irish and Australian citizenship and has worked in Europe, the United States and Australia.

Brambles' Chairman, Stephen Johns said: "Shortly after Zlatko announced his decision to retire, the Board, together with CEO Tom Gorman and Zlatko, implemented a comprehensive succession plan and began a global search process to review internal and external candidates for the CFO role. Following his appointment as CEO Designate last month, Graham Chipchase was, together with the Board, extensively involved in the final review and selection process."

CEO Designate, Graham Chipchase said: "I was pleased to be involved in the process of selecting Nessa as Brambles' new CFO and I am delighted to have someone of her experience and expertise join the Brambles team. I am looking forward to working closely with her when I start with Brambles next year."

Ms O'Sullivan will join Brambles on an ongoing contract with no fixed term. She will initially be located in Sydney and will re-locate to the UK during 2017.

Further Information

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Brambles Limited (ASX:BXB) is a supply-chain logistics company operating primarily through the CHEP and IFCO brands. Brambles enhances performance for customers by helping them transport goods through their supply chains more efficiently, sustainably and safely. The Group's primary activity is the provision of reusable unit-load equipment such as pallets, crates and containers for shared use by multiple participants throughout the supply chain, under a model known as "pooling". Brambles primarily serves the fast-moving consumer goods (e.g. dry food, grocery, and health and personal care), fresh produce, beverage, retail and general manufacturing industries, counting many of the world's best-known brands among its customers. The Group also operates specialist container logistics businesses serving the automotive, aerospace and oil and gas sectors. Brambles has its headquarters in Sydney, Australia, but operates in more than 60 countries, with its largest operations in North America and Western Europe. Brambles employs more than 14,500 people and owns more than 500 million pallets, crates and containers through a network of more than 850 service centres. For further information, please visit www.brambles.com.

ANNEXURE A: CAREER SUMMARY OF NESSA O’SULLIVAN

Professional Career

2005 – 2015

Coca-Cola Amatil

Group Chief Financial Officer (2010 – 2015)

Group Chief Financial Officer, Operations (2008 – 2010)

Chief Financial Officer, Australia New Zealand (2005 – 2008)

1993 – 2005

Yum! Restaurants International/PepsiCo

Regional Chief Financial Officer, South Pacific Region (2000 – 2005)

Director, Strategic Planning and IT (1998 – 2000)

1990 – 1993

Tyco Grinnell – Asia Pacific

Financial Controller

1985 – 1990

PricewaterhouseCoopers

Auditor and Consultant

Education

Bachelor of Commerce, University College Dublin

Other

Fellow of the Institute of Chartered Accountants in Ireland.

Graduate of the Australian Institute of Company Directors (AICD)