



Leading a future of connection and illumination

TAX TRANSPARENCY REPORT 2025
For the Year ended 30 June 2025

Brambles

Brambles advances global supply networks, leveraging its unrivalled network scale, insight and expertise to make them more resilient and regenerative.

Through its people, operations and technology, Brambles is developing solutions to unlock new value for customers, raise the bar on sustainability and bring enhanced connections, visibility and foresight to supply networks across the world.

With a regenerative ambition built on decades of leadership in the circular economy, Brambles has evolved into one of the world's most sustainable companies.¹

What Brambles does

Operating primarily through the CHEP brand, Brambles provides its customers with the platforms they need to transport goods across their supply chains more efficiently and sustainably.

Powered by its share and reuse network of connected pallets, crates and containers, and end-to-end visibility of supply chains, Brambles partners with customers to optimise global supply networks and reduce their collective impact on the planet.

Trusted by the world's leading brands, the CHEP business primarily services customers in the consumer staples, retail, automotive and general manufacturing industries.



For further information on Brambles' operating model, see brambles.com/about

As at 30 June 2025,
Brambles had:

Employed

~12k
people

Operations in

~60
countries

A network of

750+
service centres

~348m
pallets, crates
and containers

¹ As recognised by ESG research and ratings providers around the world including TIME and Corporate Knights.

Introduction from the Chief Financial Officer



I am pleased to present Brambles' Tax Transparency Report for 2025. As in previous years this report is prepared in accordance with the Australian Voluntary Tax Transparency Code and is intended to provide an understanding of Brambles' tax profile, tax contributions and how we manage our tax obligations and make economic contributions to the countries in which we operate.

At Brambles, we are committed to tax transparency and effective tax risk management in keeping with our strong corporate governance, risk management and ESG credentials. We maintain documented policies and procedures for tax risk management and seek to comply with all statutory obligations, making full disclosure. We do not seek to avoid tax using artificial arrangements or tax haven jurisdictions lacking business purpose. The disclosures about our international tax footprint included in this report highlight our commitment to transparency as we seek to exhibit best practice standards in accordance with the recommendations of the Voluntary Code.

Effective tax rate and tax contribution

In FY25, Brambles' had an effective income tax rate of 30.0% on Continuing Operations. The effective income tax rate in FY24 was 30.9%. The decrease in effective income tax rate was primarily due to the geographic mix of global profits, with a higher proportion of group pre-tax profits in Europe, where tax rates are typically lower than Australia. Brambles global tax contribution from Continuing Operations was US\$411.4 million reflecting a range of taxes set out on page 2 and in Appendix 1 of this report. This represents a decrease of US\$44.5 million on FY24 primarily driven by a reduction in corporate income taxes paid in Australia, as shown overleaf.

FY25 effective income tax rate²

30.0%

↓ Down from 30.9% in FY24³

FY25 income tax expense²

US\$369.9m

↑ Up from US\$346.4 million in FY24³

Global tax contribution²

US\$411.4m

↓ Down from US\$455.9 million in FY24³

Key tax developments

Pillar 2 of the Organisation for Economic Co-operation and Development (OECD) Inclusive Framework on Base Erosion and Profit Shifting seeks to put a floor on corporate income tax rates by requiring multinationals to pay a minimum corporate tax rate of 15% in each jurisdiction in which they operate. Detailed rules have now been adopted by most OECD countries, with the notable exception of the US.

The Pillar 2 rules applied to Brambles for the year ended 30 June 2025. However, as we have minimal operations in lower taxed jurisdictions, the Pillar 2 rules did not result in additional tax expense for Brambles in FY25 and hence did not have an impact on the group's global tax contribution.

Brambles is supportive of tax transparency and has for a number of years voluntarily published details of tax contributions by country. On 10 December 2024, Australia passed its Public Country-by-Country Reporting law. This law requires large multinational groups to disclose publicly certain tax-relevant information on a country-by-country basis, together with a statement on their approach to taxation. The rules apply to Brambles from the year ending 30 June 2025 and require us to submit the required information to the Australian Taxation Office in the approved form within twelve months after the end of the reporting period. The EU has also passed a directive which applies similar public disclosure requirements, which Brambles will also satisfy as they fall due.

Over the course of 2024 and 2025, the Board of Taxation commenced a review and redesign of its Voluntary Tax Transparency Code (VTTC), with a view to update, simplify and minimise duplication with other transparency regimes. The Board undertook public consultation in June 2025 and has since updated and finalised the redesigned VTTC, which will commence for the year starting 1 July 2026. Brambles has recommitted to the redesigned VTTC.

Joaquin Gil
Chief Financial Officer

6 February 2026

² Continuing Operations.

³ On 8 January 2025, Brambles completed the sale transaction of its CHEP India business to LEAP India Private Limited. Accordingly, the results of CHEP India for 2025 and the comparative period are presented in discontinued operations. The FY24 comparatives have been restated accordingly.

Tax contribution summary

Provided below is a summary of Brambles' total taxes paid to Australian and overseas tax authorities by geographic region for the financial years ended 30 June 2025 and 30 June 2024.

Year ended 30 June 2025

Region	Corporate Income Tax ⁴ US\$m	Employment taxes ⁵ US\$m	Property/real estate taxes US\$m	Green taxes and other taxes ⁶ US\$m	Total tax contribution US\$m
Australia	60.0	6.9	4.2	–	71.1
Americas	67.3	29.8	37.2	1.3	135.6
EMEA	127.4	68.7	3.5	2.1	201.7
Asia-Pacific	2.1	0.6	0.3	–	3.0
Total	256.8	106.0	45.2	3.4	411.4

Year ended 30 June 2024

Region	Corporate Income Tax ⁴ US\$m	Employment taxes ⁵ US\$m	Property/real estate taxes US\$m	Green taxes and other taxes ⁶ US\$m	Total tax contribution US\$m
Australia	104.8	6.4	4.1	–	115.3
Americas	76.9	33.3	32.6	1.4	144.2
EMEA	129.7	59.7	3.1	1.0	193.5
Asia-Pacific	2.0	0.6	0.3	–	2.9
Total	313.4	100.0	40.1	2.4	455.9

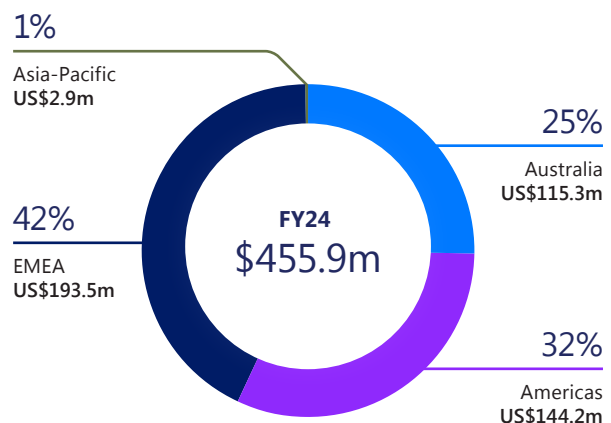
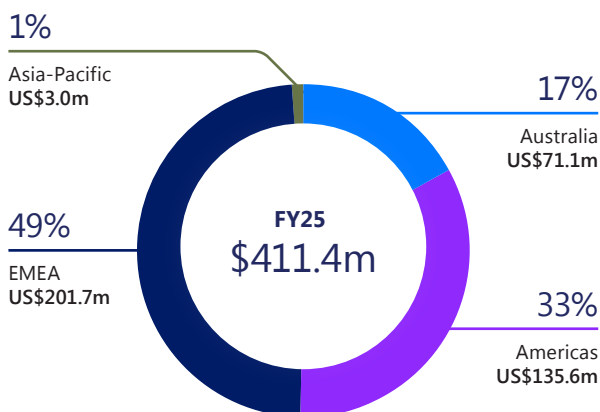
This information has been prepared in accordance with the Basis of report preparation section on page 7 of this Report. This table does not include:

- Discontinued operations; and
- Taxes collected and paid by Brambles on behalf of others (e.g. VAT/GST and payroll withholding taxes).

The decrease in Australian Corporate Income Tax paid from FY24 to FY25 is primarily due to changes in the Australian tax instalment rate, which is set annually by the ATO.

The decrease in Corporate Income Tax paid in Americas from FY24 to FY25 was primarily due to the set-off of prior year tax refunds against current year tax instalment payments.

Total tax contribution (US\$m)



4 Includes income taxes paid to US State tax authorities.

5 Relates to employment taxes borne by Brambles as employer, such as Australian Fringe Benefits Tax and UK Employer's National Insurance Contributions.

6 Green taxes include taxes on pollution, waste production and disposal, such as Romanian packaging tax and UK landfill tax.

Income taxes disclosed in 2025 Annual Report

The income tax expense (ITE) disclosed in Brambles' Annual Report is calculated in accordance with Australian Accounting Standards which are consistent with International Financial Reporting Standards (IFRS).

In any year, there will be differences between the ITE calculated in the Annual Report and the amount of income taxes payable for the period to relevant taxation authorities. This is due to a number of timing differences between the accounting and tax treatment of various items of income and expense, such as:

- differences between accounting and tax depreciation rates on fixed assets;
- accounting differences between group accounts and local statutory accounts;
- group companies making losses, or using brought forward tax losses to offset current year profits; and
- expenses which are only tax-deductible when paid.

There will also be differences between the income taxes payable for a given period and the total income tax actually paid to tax authorities during the year. This is due to a variety of factors, such as the timing of corporate income tax instalment payments, and final tax payments being made (or refunds received) for prior periods following the submission of tax returns.

Reconciliation of worldwide accounting profit to income tax expense

Brambles Limited Consolidated Worldwide Group

	Australia 2025 US\$m	Americas 2025 US\$m	EMEA 2025 US\$m	Asia-Pacific 2025 US\$m	Total 2025 US\$m	Total 2024 ⁷ US\$m
Continuing Operations						
Profit before tax	205.2	436.1	582.1	10.7	1,234.1	1,120.5
Tax at the Australian rate of 30%	61.6	130.8	174.6	3.2	370.2	336.2
Increase in income tax expense due to:						
Non-deductible expenses	1.3	1.1	3.1	0.2	5.7	7.4
Tax losses written off or not recognised	–	–	0.9	–	0.9	1.8
Unrecoverable foreign withholding taxes	1.9	3.7	11.1	–	16.7	14.4
Other differences	9.0	13.1	4.5	(0.1)	26.5	19.4
Decrease in income tax expense due to:						
Effect of tax rates in other jurisdictions	–	(15.5)	(30.0)	(0.4)	(45.9)	(37.1)
Prior year tax losses recouped/recognised	–	(0.4)	(0.2)	(0.2)	(0.8)	(0.3)
Change in tax rates	–	(0.8)	–	–	(0.8)	–
	73.8	132.0	164.0	2.7	372.5	341.8
Adjustment for prior years	(1.2)	6.3	(7.1)	(0.6)	(2.6)	4.6
Income tax expense for continuing operations	72.6	138.3	156.9	2.1	369.9	346.4
Discontinued Operations⁷						
Profit before tax					32.2	5.2
Income tax expense for discontinued operations					0.4	(0.6)
Total						
Profit before tax					1,266.3	1,125.7
Income tax expense					370.3	345.8
Effective tax rate – Continuing Operations only	35.4%	31.7%	27.0%	19.6%	30.0%	30.9%
Effective tax rate – Including Discontinued Operations					29.2%	30.7%

⁷ On 8 January 2025, Brambles completed the sale transaction of its CHEP India business to LEAP India Private Limited. Accordingly, the results of CHEP India for 2025 and the comparative period are presented in discontinued operations. The FY24 comparatives have been restated accordingly.

Reconciliation of income tax expense to cash tax paid

Brambles Limited Consolidated Group

	Australia 2025 US\$m	Americas 2025 US\$m	EMEA 2025 US\$m	Asia-Pacific 2025 US\$m	Total 2025 US\$m	Total 2024 US\$m
Income tax expense for continuing operations	72.6	138.3	156.9	2.1	369.9	346.4
Temporary differences						
On fixed assets	(5.4)	(11.0)	(12.8)	(0.4)	(29.6)	(23.4)
On revenue recognition	–	6.0	2.3	–	8.3	(0.3)
On leases	–	2.1	1.3	–	3.4	3.4
On tax losses	–	(39.7)	(0.1)	0.7	(39.1)	(47.1)
Other	(4.7)	(28.1)	(2.8)	(0.6)	(36.2)	(10.4)
Gross tax payable	62.5	67.6	144.8	1.8	276.7	268.6
Timing differences for payments and refunds ⁸	(2.5)	(0.3)	(17.4)	0.3	(19.9)	44.8
Income taxes paid for continuing operations	60.0	67.3	127.4	2.1	256.8	313.4
Income taxes paid/(refunded) for discontinued operations	–	–	–	0.5	0.5	(1.7)
Income taxes paid on operating activities⁹	60.0	67.3	127.4	2.6	257.3	311.7



⁸ Timing differences for payments and refunds relate to income taxes paid/(refunded) for prior years and income taxes accrued in the current year but (payable)/refundable in later years.

⁹ Refer to the Consolidated Cash Flow Statement in Brambles' 2025 Annual Report.

International related party dealings

Brambles Limited is the ultimate parent entity of the Brambles Group with its global headquarters in Sydney and London. Brambles Limited is incorporated and resident for tax purposes in Australia.

Brambles has operations in approximately 60 countries and conducts business in foreign jurisdictions generally through locally incorporated legal entities and is subject to the tax regimes in those jurisdictions. Group subsidiaries are disclosed in the Consolidated Entity Disclosure Statement within Brambles' 2025 Annual Report.

In order to operate efficiently, various functions are centralised in Australia, the US and UK and cross charged to the business units. In addition, certain intellectual property is centrally held in Australia and the UK. An overview of the key international related party dealings in the Year to 30 June 2025 is as follows:

Nature of the intercompany transactions	Transfer Pricing Policy
Provision of global management services and regional support services	Charges for these services are on a cost-plus basis and costs are allocated using an appropriate method of allocation
Licensing know-how and other intellectual property	Royalties determined on a comparable uncontrolled price method and supported by Advance Pricing Agreements (APAs). These APAs expired 30 June 2023. Renewal applications have been lodged with the ATO, HMRC and IRS
Provision of intercompany funding	Funding priced at a margin over the Group's external cost of funds
Provision of global IT services	Charges for these services are on a cost-plus basis and costs are allocated using an appropriate method of allocation
Provision of pallet and container rentals	Rental charges based on a return on assets

Brambles conducts international related party dealings on arm's length terms to meet the regulatory requirements of the relevant jurisdictions and in accordance with the OECD transfer pricing rules and guidelines. Where practicable we seek to obtain advance pricing agreements with the Australian Tax Office (ATO) and other taxation authorities for greater assurance. However, transfer pricing is a complex area and its application can be subject to differences in interpretation by different taxation authorities.

Brambles discloses its material intercompany transactions in its lodged tax returns and other disclosures to tax authorities, including the transfer pricing Master File drawn up in line with OECD requirements and lodged with the ATO. Brambles also complies with the country-by-country reporting requirements in each of the countries in which it operates. Brambles' country-by-country report for the Year to 30 June 2024 was lodged with the ATO in June 2025.

Local Transfer Pricing Files are lodged with tax authorities as prescribed by the laws of the particular country.

During financial year ended 30 June 2025, the Brambles Limited Australian Tax Consolidated Group provided the following ongoing services to overseas subsidiaries:

- Provision of management and support services (US\$169.0m);
- Provision of know-how and other intellectual property (US\$189.2m); and
- Provision of intercompany funding and treasury support services (US\$4.1m).

The following services were provided to the Brambles Limited Australian Tax Consolidated Group in the same period:

- Provision of management and support services (US\$196.0m);
- Provision of engineering and R&D contracted support services (US\$74.7m); and
- Provision of IT access and support (US\$11.3m).

Entities within the Brambles group provide intra-group administrative support, with corresponding charges both to and from Australia.

ATO tax transparency disclosures

The ATO publishes tax information for large taxpayers in accordance with the ATO's tax transparency measures. This recurring annual disclosure contains the total income, taxable income and income tax payable for all public Australian companies with income in excess of A\$100 million.

The following taxation information has been disclosed by the ATO for the Brambles Limited Australian Tax Consolidated Group.

	2024 A\$'000	2023 A\$'000
Total income	1,120,177	1,400,745
Taxable income	314,578	342,581
Income tax payable	75,096	86,439

A reconciliation of these disclosures is provided below:

	2024 A\$'000	2024 A\$'000	2023 A\$'000	2023 A\$'000
Total income		1,120,177		1,400,745
Total expenses		(710,677)		(713,089)
Accounting profit		409,500		687,656
<i>Tax adjustments</i>				
Intra-group dividends received	(78,988)		(400,784)	
Non-deductible expenses	9,248		57,014	
Unrealised FX gain	–		(20,191)	
Realised FX loss	(23,060)		–	
Net capital gains	–		11,500	
Other permanent adjustments	46,577		46,232	
Timing differences	(48,699)		(38,844)	
		(94,922)		(345,074)
Taxable income		314,578		342,581
Prima facie tax payable (at 30% tax rate)		94,373		102,774
Offsets for foreign withholding tax suffered at source		(19,277)		(16,335)
Income tax payable		75,096		86,439



Tax policies and basis of report preparation

Public country-by-country reporting

Brambles Limited reports under Australia's public country-by-country reporting requirements. The report for the year ended 30 June 2025 will be published on Brambles' website in advance of the reporting date of 30 June 2026.

Tax policies

The Brambles Tax Policy is reviewed and approved by the Brambles Board on an annual basis. The most recent version of the Tax Policy was published in June 2025 and is available on the Brambles corporate website at www.brambles.com/Content/cms/Brambles_Tax_Policy.pdf

Under the Brambles' Code of Conduct, the company is committed to complying with tax laws and preventing the facilitation of tax evasion. The Brambles' Anti Tax Evasion Policy is available at www.brambles.com/Content/cms/Corporate_Governance/Anti-Tax_Evasion_Policy.pdf

Basis of report preparation

Tax contribution summary

Tax payments to revenue authorities reported in this section are presented on a cash paid basis.

This report includes tax amounts paid and received by controlled entities within the Brambles Group as at 30 June 2025. In accordance with OECD principles for country-by-country reporting, corporate income tax paid comprises the total amount of income tax actually paid during the Year ended 30 June 2025 by all group entities in the relevant tax jurisdiction. This includes taxes paid by group entities to the tax jurisdiction in which they are registered and to all other tax jurisdictions. Tax paid for each group entity also includes withholding taxes paid by other entities (associated enterprises and independent enterprises) with respect to payments to the group entity. For example, tax withheld on intra-group royalty payments to Australia and the UK is reported within the corporate income tax paid amounts for Australia and the UK, and not for the jurisdictions in which the tax was withheld.

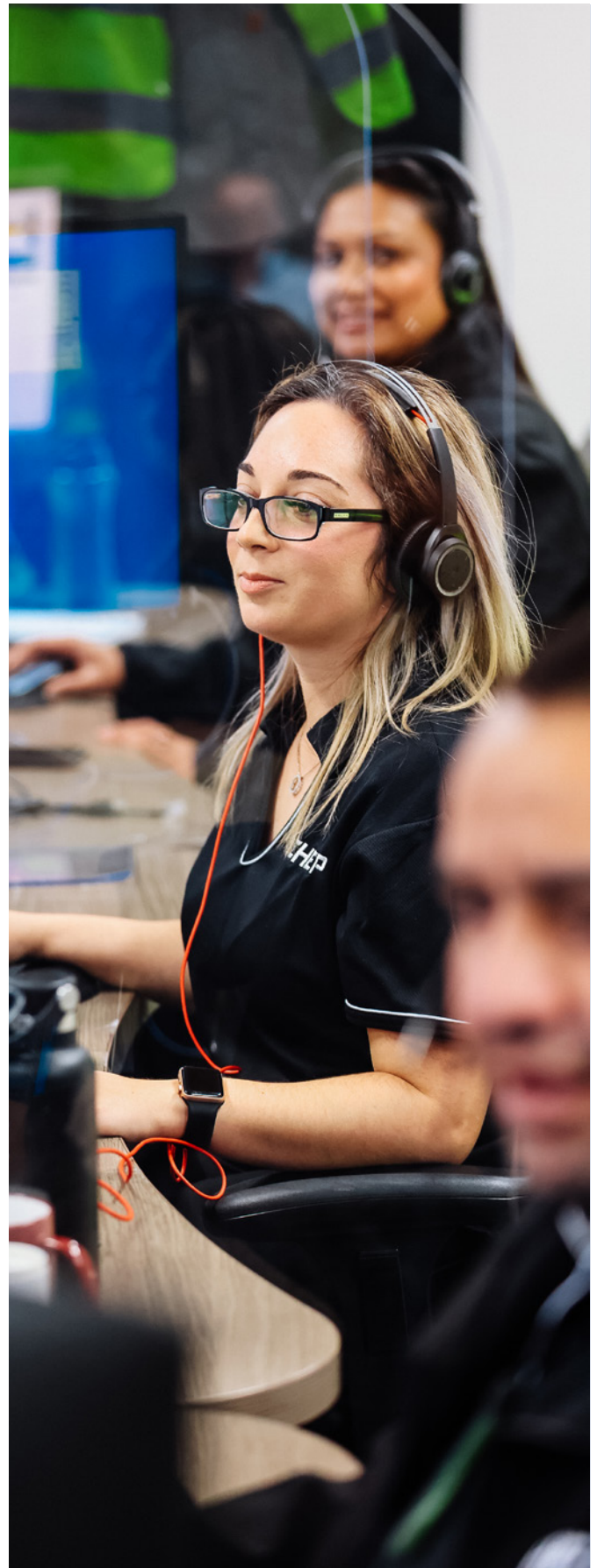
Tax payments made by discontinued operations, such as the CHEP India business, are excluded from both 2025 and 2024 comparator figures.

All payments to tax authorities have been reported in US dollars, translated using the exchange rate prevailing at the time.

Income taxes disclosed in 2025 Annual Report

The financial statement disclosures in this section are taken from the 2025 Annual Report, which was prepared under Australian Accounting Standards and complies with IFRS.

Other financial information presented in this section has been sourced from workpapers used in the preparation of the Brambles' 2025 Annual Report or from the Brambles Reporting and Consolidation System, which sources its information from each individual group entity's general ledger system.



Appendix 1 – FY25 country-by-country tax contribution summary

Provided below is a summary of Brambles' total cash taxes paid to Australian and overseas tax authorities on a country-by-country basis for the financial year ended 30 June 2025.

Year ended 30 June 2025

	Corporate Income Tax US\$m	Employment taxes US\$m	Property/real estate taxes US\$m	Green taxes and other taxes US\$m	Total tax contribution US\$m
Argentina	0.9	0.4	–	–	1.3
Australia	60.0	6.9	4.2	–	71.1
Austria	1.8	0.4	–	–	2.2
Belgium	1.2	3.8	0.1	–	5.1
Botswana	0.4	–	–	–	0.4
Brazil	4.4	2.4	–	–	6.8
Bulgaria	0.1	–	–	–	0.1
Canada	19.2	4.1	2.7	–	26.0
Chile	0.6	0.1	–	0.1	0.8
Colombia	0.3	0.2	–	–	0.5
Costa Rica	0.3	–	–	–	0.3
Croatia	0.1	–	–	–	0.1
Czech Republic	1.4	1.9	–	–	3.3
Denmark	–	–	–	–	–
Egypt	–	–	–	–	–
El Salvador	–	–	–	–	–
Estonia	–	–	–	–	–
Eswatini	0.2	–	–	–	0.2
Finland	0.3	–	–	–	0.3
France	13.0	7.0	0.1	0.6	20.7
Germany ¹⁰	4.4	6.8	–	–	11.2
Greece	1.4	0.2	–	–	1.6
Guatemala	1.2	–	–	–	1.2
Honduras	–	–	–	–	–
Hungary	1.2	0.1	–	–	1.3
India	0.2	–	–	–	0.2
Ireland	–	0.4	0.1	–	0.5
Israel	–	–	–	–	–
Italy	12.0	2.4	–	0.1	14.5
Japan	0.3	–	–	–	0.3
Latvia	0.6	–	–	–	0.6
Lithuania	–	–	–	–	–

¹⁰ A further US\$6.1m of German Corporate Income Tax was paid by UK companies in their capacity as partners in Brambles Services GmbH & Co. KG and is included in the Corporate Income Tax amount for the UK.

	Corporate Income Tax US\$m	Employment taxes US\$m	Property/real estate taxes US\$m	Green taxes and other taxes US\$m	Total tax contribution US\$m
Malaysia	–	–	–	–	–
Mexico	3.5	2.9	–	–	6.4
Morocco	–	–	–	–	–
Mozambique	0.1	–	–	–	0.1
Namibia	0.4	–	–	–	0.4
Netherlands	8.9	1.9	–	0.1	10.9
New Zealand	1.6	0.6	0.3	–	2.5
Nicaragua	0.2	–	–	–	0.2
Norway	–	0.1	–	–	0.1
Peru	0.6	–	–	–	0.6
Poland	8.0	1.3	–	–	9.3
Portugal	2.3	0.5	–	–	2.8
Romania	1.7	–	–	0.1	1.8
Russia	–	–	–	–	–
Saudi Arabia	0.4	0.1	–	0.1	0.6
Serbia	–	–	–	–	–
Singapore	0.1	–	–	–	0.1
Slovakia	0.3	0.1	–	–	0.4
Slovenia	0.1	–	–	–	0.1
South Africa	12.1	0.5	0.6	–	13.2
Spain	12.8	16.6	–	0.1	29.5
Sweden	–	0.5	–	–	0.5
Switzerland	0.5	0.1	–	–	0.6
Thailand	–	–	–	–	–
Turkiye	0.1	1.1	–	0.4	1.6
United Arab Emirates	0.1	–	–	–	0.1
United Kingdom ¹⁰	40.9	22.9	2.6	0.6	67.0
United States	36.1	19.7	34.5	1.2	91.5
Uruguay	–	–	–	–	–
Zambia	–	–	–	–	–
Zimbabwe	0.5	–	–	–	0.5
Total	256.8	106.0	45.2	3.4	411.4

This information has been prepared in accordance with the Basis of report preparation section on page 7 of this Report.

Appendix 2 – Independent Auditor’s Review



Independent Assurance Practitioner's Review Report

To the Directors of Brambles Limited

Conclusion

We have reviewed the summary of Brambles Limited’s total cash taxes paid to Australian and overseas tax authorities by region and country for the financial year ended 30 June 2025 as disclosed in the table on page 2 and in Appendix 1 of Brambles Limited’s FY25 Tax Transparency Report.

Based on our review, which is not an audit, nothing has come to our attention that causes us to believe that the summary of Brambles Limited’s total cash taxes paid to Australian and overseas tax authorities by geographic region for the financial year ended 30 June 2025 as disclosed in the table on page 2 and in Appendix 1 of Brambles Limited’s FY25 Tax Transparency Report is not prepared, in all material respects, in accordance with the Basis of Report Preparation.

Emphasis of matter – basis of preparation and restriction on use

We draw attention to the Basis of Report Preparation on page 7 of Brambles Limited’s FY25 Tax Transparency Report (the Report) which describes the Basis of Report Preparation of the summary of Brambles Limited’s total cash taxes paid to Australian and overseas tax authorities by geographic region for the financial year ended 30 June 2025 (the Information Subject to Review). The Directors and management of the Company are responsible for determining the Basis of Report Preparation.

The Information Subject to Review has been prepared by management to provide information to the Directors on Australian and International taxes paid, collected and remitted by Brambles Limited on its own behalf, for the year ended 30 June 2025. As a result, the Information Subject to Review and this Independent Assurance Practitioner’s Review Report may not be suitable for another purpose. Our conclusion is not modified in respect of this matter.

Our report has been prepared for the Directors of the Company in accordance with our engagement letter and is solely intended for the Directors of the Company and should not be used by parties other than the Directors of the Company. We disclaim any assumption of responsibility for any reliance on our report, or on the Information Subject to Review to which it relates, to any person other than the Directors of the Company or for any other purpose than that for which it was prepared.

Responsibilities of Management for the Information Subject to Review

Management of the Company are responsible for:

- the preparation of the Information Subject to Review in accordance with the Basis of Report Preparation including presenting the information fairly.
- such internal control as Management determine is necessary to enable the preparation of the Information Subject to Review that is free from material misstatement, whether due to fraud or error.



Assurance Practitioner's responsibility for the review of the Information Subject to Review

Our responsibility is to express a conclusion on the Information Subject to Review in order to state whether, on the basis of the procedures described, we have become aware of anything that has come to our attention that causes us to believe that the Information Subject to Review has not been prepared, in all material respects, in accordance with the Basis of Report Preparation.

We conducted our review in accordance with Standard on Review Engagements ASRE 2405 *Review of Historical Financial Information Other than a Financial Report* in order to conclude whether anything has come to our attention that causes us to believe that the Information Subject to Review, is not prepared in all material respects in accordance with Basis of Report Preparation. This Standard also requires us to comply with relevant ethical requirements.

A review consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with *Australian Auditing Standards* and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

A handwritten signature of the KPMG firm, written in black ink.

KPMG
Sydney
6 February 2026



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Investor & Analyst Queries

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Email investorrelations@brambles.com

Share Registry

Access to shareholding information is available to investors through Boardroom Pty Limited

Boardroom Pty Limited

GPO Box 3993, Sydney NSW 2001, Australia

Telephone 1300 883 073 (within Australia)
+61 2 9290 9600 (from outside Australia)

Facsimile +61 2 9279 0664

Email brambles@boardroomlimited.com.au

Website www.boardroomlimited.com.au

Share Rights Registry

Employees or former employees of Brambles who have queries about the following interests:

- Performance share rights under the performance share plans;
- Matching share rights under MyShare; or
- Shares acquired under MyShare or other share interests held through Certane SPV Management Pty Ltd

may contact Boardroom Pty Limited, whose contact details are set out above.

American Depository Receipts Registry

Deutsche Bank Shareholder Services
American Stock Transfer & Trust Company Operations Centre
6201 15th Avenue Brooklyn NY 11219 USA

Telephone +1 866 706 0509 (toll free)

+1 718 921 8124

