



2 September 2025

Your Voting Access Code: [*]

Dear Shareholder

Brambles Limited 2025 Annual General Meeting

Brambles will hold its 2025 Annual General Meeting (AGM) on Thursday 23 October 2025 at 2.00pm Australian Eastern Daylight Time (AEDT). The AGM will be held at:

Paradox Hotel
Marble Room
27 O'Connell Street
Sydney NSW 2000

If you attend the meeting, you will be able to ask questions and vote on AGM resolutions during the meeting.

Registration will commence at 1.00pm AEDT on 23 October 2025. Please bring your Shareholder Voting Form to the meeting to facilitate your registration. You can access your Shareholder Voting Form by clicking [here](#) or for a hard copy please contact Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia).

Notice Of Meeting

The Notice of Meeting was released online on 2 September 2025. You can view and download the Notice of Meeting at brambles.com/annual-general-meetings.

If you would like a hard copy of the Notice of Meeting, please contact our share registry, Boardroom, on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia).

Webcast

If you are unable to attend in person, you can view a webcast of the AGM at <https://www.brambles.com/annual-general-meetings>. Shareholders will be able to view the AGM and submit questions in writing, however will not be able to vote on AGM resolutions during the meeting.

Voting at the AGM

If you attend the AGM in person, you can vote on the AGM resolutions during the meeting.

You can also submit a direct vote prior to the AGM or appoint a proxy to attend the AGM (either in person or online) and vote on your behalf by visiting www.votingonline.com.au/bxbagm2025 and following the prompts and instructions. You will need your Voting Access Code to hand, which is set out at the top of this letter. Further details on how to do this are in the "How to Vote" section on pages 18 and 19 of the Notice of Meeting.

If you wish to appoint a proxy or submit a direct vote using a hard copy of a Shareholder Voting Form, please contact Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia) to obtain a form.

I encourage you to cast your direct vote or appoint a proxy, which you can do from 2 September 2025 to the deadline of 2.00pm on 21 October 2025.

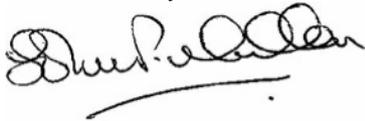
Submitting Questions in advance of the AGM

You may submit a question in advance of the AGM by using the online facility provided by Boardroom at www.votingonline.com.au/bxbagm2025 and following the prompts and instructions.

If you wish to ask a question prior to the AGM using a hard copy of a Shareholder Question Form, please contact Boardroom on 1300 883 073 (within Australia) or +61 2 9290 9600 (outside Australia) to obtain a form.

On behalf of the Board, thank you for your continuing support of Brambles and I look forward to welcoming you to our AGM on 23 October.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'John P Mullen', with a horizontal line underneath.

John P Mullen
Chair