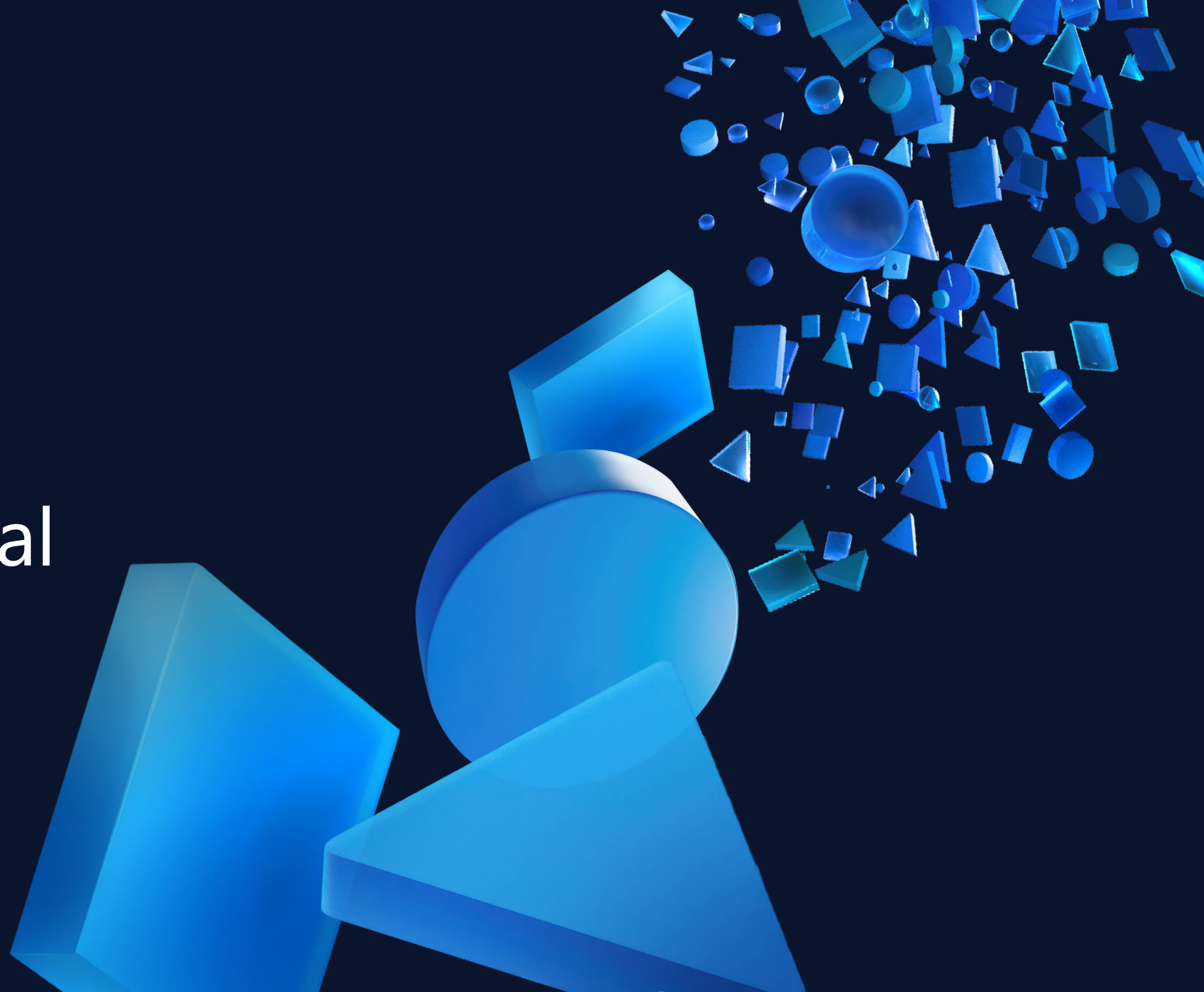


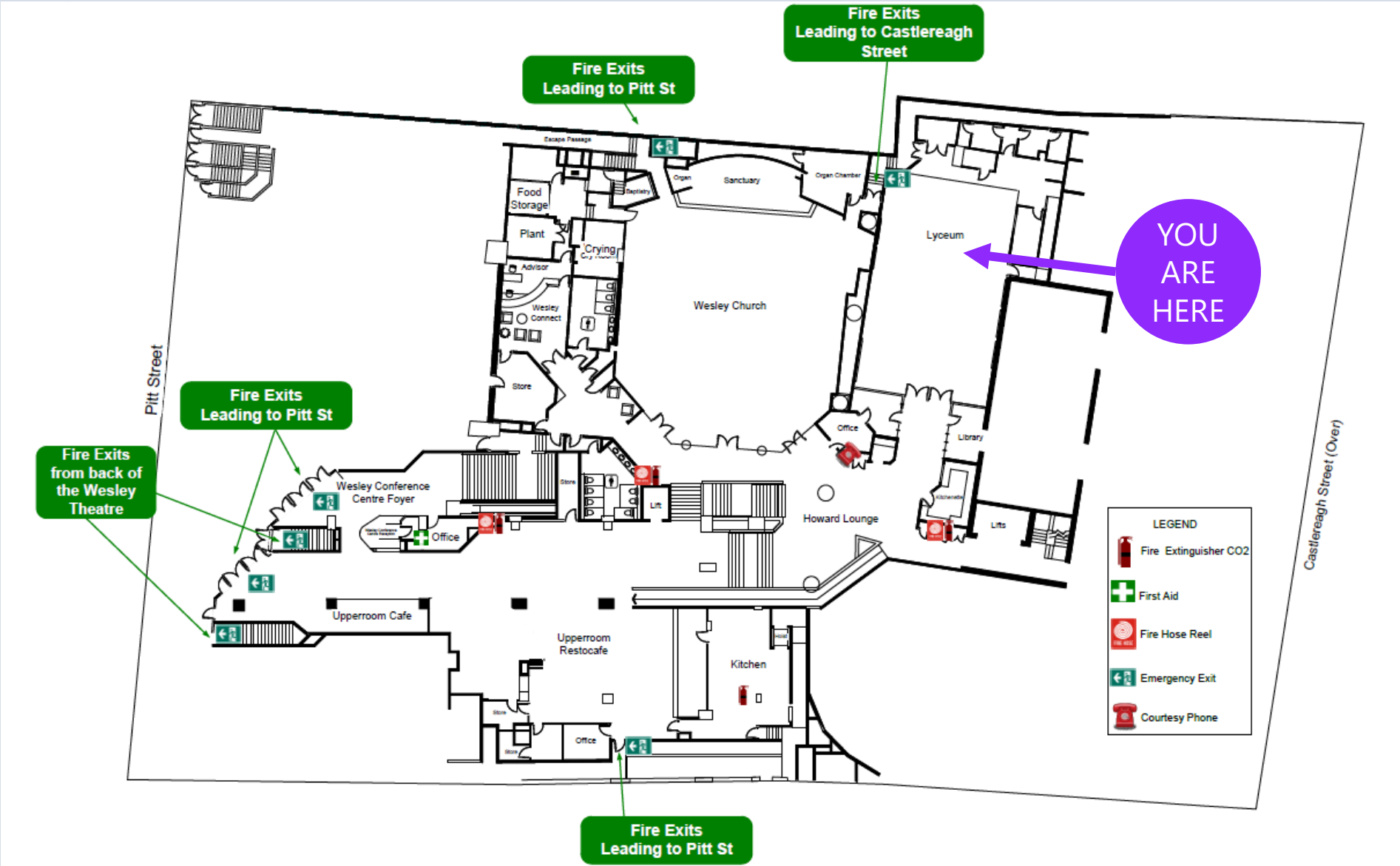
Annual General Meeting 2026

22 October 2026

Brambles



Safety briefing



How to ask a question

Any shareholder or appointed proxy is eligible to ask a question

In-person

Go to the designated microphone and show your orange voting card or purple non-voting card if you are able or raise your hand and someone will come to you.

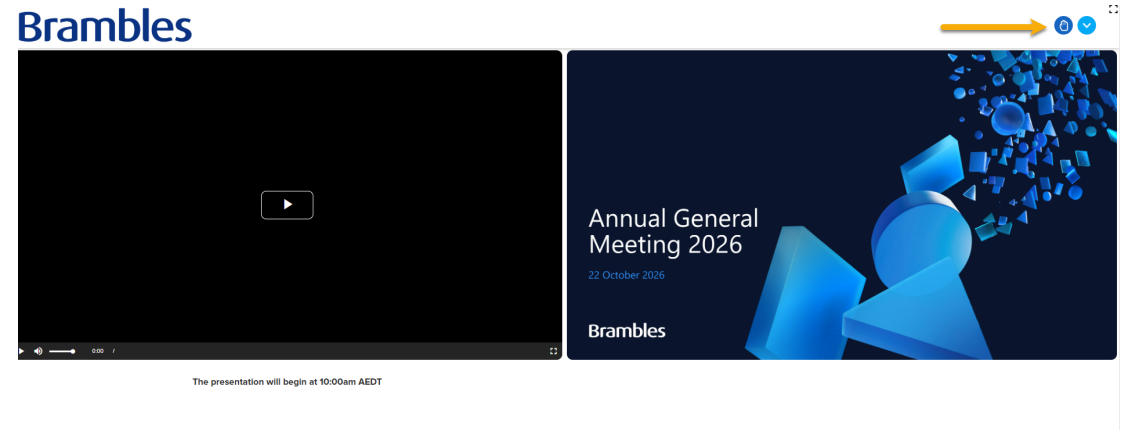
Give the attendant your name.

When you are introduced in the meeting, you may ask your question.

Online question

Shareholders and Proxies can ask a question once logged into the webcast through the 'I am a Shareholder' button and the VAC has been verified.

Once logged in, click on the blue hand icon at the top right-hand side of the screen at any time and type in your question.



A poll is being
held on all
resolutions
at this meeting



The Chair's address

John Mullen

The Chief Executive Officer's address

Graham Chipchase

The Chair of the Remuneration Committee's address

Maxine Brenner

Voting procedure in-person during the meeting

Please mark your voting
card and deposit your
card at the exit.

BRAMBLES LIMITED

ABN 89 118 896 021 ANNUAL GENERAL MEETING 22 OCTOBER 2026

POLL CARD

NAME OF SECURITY HOLDER

I HEREBY VOTE

(a) All of my securities as indicated (place tick/cross in boxes below) OR

(b) The specific number of securities for, against or abstain detailed in boxes below

074220100116

FOR

AGAINST

ABSTAIN

2. Adoption of Remuneration Report

☐

☐

☐

3. Appointment of KPMG as Auditor

☐

☐

☐

4. Re-election of Director – Mr Kenneth Stanley McCall

☐

☐

☐

5. Re-election of Director – Mr John Patrick Mullen

☐

☐

☐

6. Re-election of Director – Ms Priya Rajagopalan

☐

☐

☐

7. Re-election of Director – Dr Nora Lia Scheinkestel

☐

☐

☐

8. Amendment to and issue of shares under the Brambles Limited Performance Share Plan

☐

☐

☐

9. Participation of Executive Director in the Performance Share Plan or Amended Performance Share Plan

☐

☐

☐

SIGNATURE(S)

Brambles

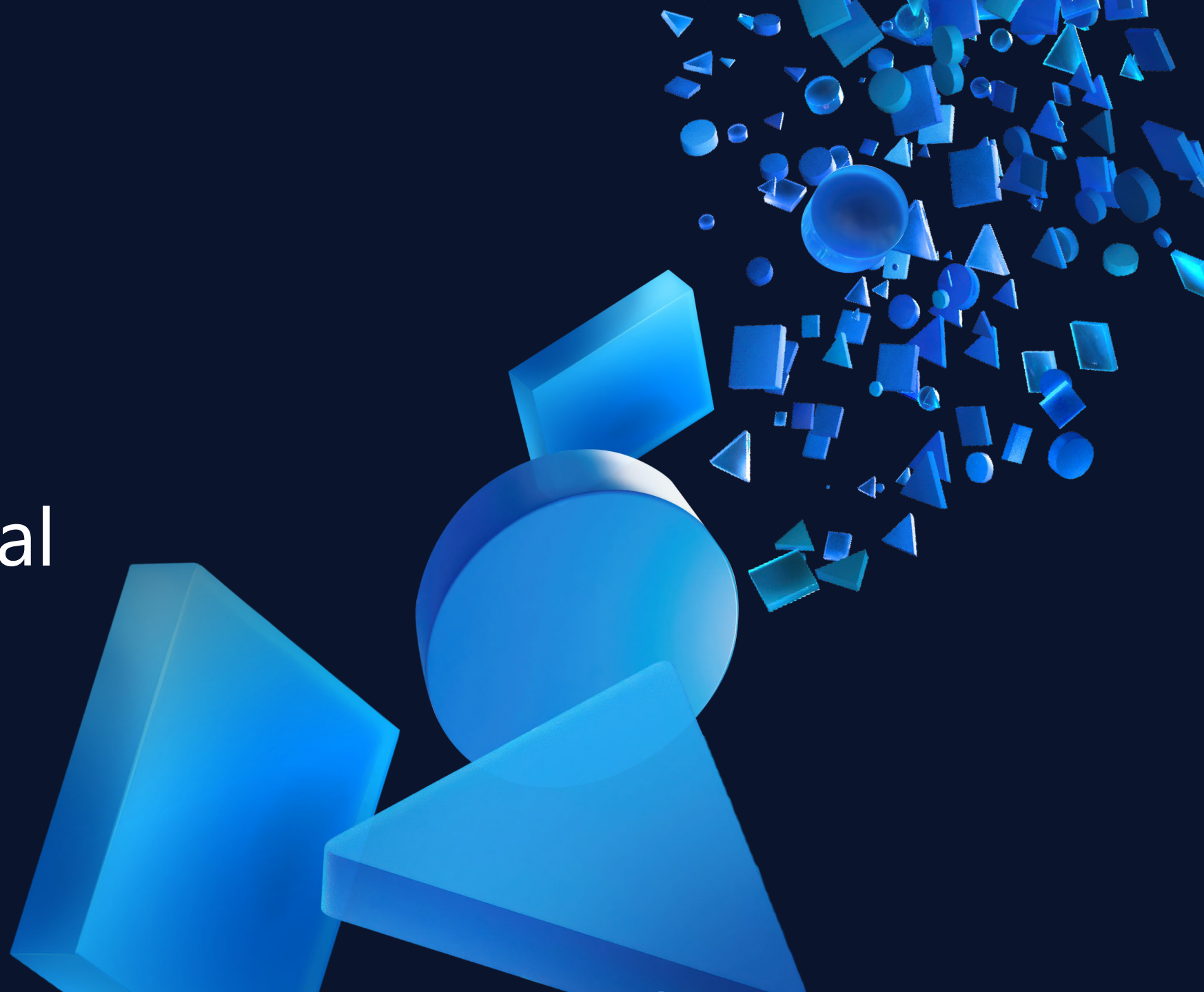
ANNUAL GENERAL MEETING 2026

8

Annual General Meeting 2026

22 October 2026

Brambles



Discretionary Proxy votes

Discretionary proxy votes given to the Chair will be cast in favour of each item of business.

Item 1

Financial Statements

To consider and receive the Financial Report, Directors' Report and Auditors' Report for Brambles and the Group for the year ended 30 June 2026.

Item 2

Remuneration Report

To adopt the Remuneration Report for Brambles and the Group for the year ended 30 June 2026.

Proxies and direct votes received

Item 2: To adopt the Remuneration Report

	For	Discretionary	Against	Abstain
Proxy votes	906,272,689	2,984,730	42,445,651	4,328,570
Direct votes	524,744	-	708,507	24,556
Total	906,797,433	2,984,730	43,154,158	4,353,126
	95.16%	0.31%	4.53%	-

To adopt the Remuneration Report

14

Item 3

Appointment of Auditor

That KPMG be appointed as auditor of the Company, subject to the Australian Securities and Investments Commission consenting to the resignation of PricewaterhouseCoopers as auditor of the Company.

Proxies and direct votes received

Item 3: Appointment of Auditor

	For	Discretionary	Against	Abstain
Proxy votes	947,255,819	3,015,090	5,428,795	345,456
Direct votes	676,633	-	586,521	29,920
Total	947,932,452	3,015,090	6,015,316	375,376
	99.05%	0.32%	0.63%	-

Appointment of Auditor

17

Item 4

Re-election of Director

That Mr Kenneth Stanley McCall be re-elected to the Board of Brambles.



Proxies and direct votes received

Item 4: That Mr Kenneth Stanley McCall be re-elected to the Board of Brambles.

	For	Discretionary	Against	Abstain
Proxy votes	935,298,566	3,016,182	17,312,086	418,326
Direct votes	1,025,248	-	99,218	148,698
Total	936,323,814	3,016,182	17,411,304	567,024
	97.86%	0.32%	1.82%	-

Item 4:

Brambles

ANNUAL GENERAL MEETING 2026 20

Item 5

Re-election of Director

That Mr John Patrick Mullen be re-elected to the Board of Brambles.



Proxies and direct votes received

Item 5: That Mr John Patrick Mullen be re-elected to the Board of Brambles.

	For	Discretionary	Against	Abstain
Proxy votes	728,344,755	3,002,754	220,405,525	4,292,126
Direct votes	992,632	-	126,876	153,057
Total	729,337,387	3,002,754	220,532,401	4,445,183
	76.54%	0.32%	23.14%	-

Item 5:

Brambles

ANNUAL GENERAL MEETING 2026 23

Item 6

Re-election of Director

That Ms Priya Rajagopalan be re-elected to the Board of Brambles.



Proxies and direct votes received

Item 6: That Ms Priya Rajagopalan be re-elected to the Board of Brambles.

	For	Discretionary	Against	Abstain
Proxy votes	935,396,604	3,000,720	17,284,773	363,063
Direct votes	995,387	-	152,210	142,978
Total	936,391,991	3,000,720	17,436,983	506,041
	97.87%	0.31%	1.82%	-

Item 6:

Brambles

ANNUAL GENERAL MEETING 2026 26

Item 7

Re-election of Director

That Dr Nora Lia Scheinkestel be re-elected to the Board of Brambles.



Proxies and direct votes received

Item 7: That Dr Nora Lia Scheinkestel be re-elected to the Board of Brambles.

	For	Discretionary	Against	Abstain
Proxy votes	924,565,097	3,011,908	28,088,744	379,411
Direct votes	978,819	-	144,778	154,978
Total	925,543,916	3,011,908	28,233,522	534,389
	96.74%	0.31%	2.95%	-

Cast your vote

Item 7:

That Dr Nora Lia Scheinkestel be re-elected to the Board of Brambles.

BRAMBLES LIMITED

ABN 89 118 896 021 ANNUAL GENERAL MEETING 22 OCTOBER 2026

POLL CARD

NAME OF SECURITY HOLDER

I HEREBY VOTE

(a) All of my securities as indicated (place tick/cross in boxes below) OR

(b) The specific number of securities for, against or abstain detailed in boxes below

074220100116

FORAGAINSTABSTAIN

SIGNATURE(S)

Brambles

ANNUAL GENERAL MEETING 2026

29

Item 8

Amendment to and issue of shares under the Brambles Limited Performance Share Plan

That the Brambles Limited Performance Share Plan, as amended in the manner described in the Explanatory Notes accompanying this Notice of Meeting (the Amended Performance Share Plan), and the issue of shares under the Amended Performance Share Plan, be approved for all purposes, including for the purpose of Australian Securities Exchange Listing Rule 7.2, exception 13.

Proxies and direct votes received

Item 8: Amendment to and issue of shares under the Brambles Limited Performance Share Plan.

	For	Discretionary	Against	Abstain
Proxy votes	931,248,850	2,984,154	19,586,696	2,131,941
Direct votes	506,432	-	728,895	47,837
Total	931,755,282	2,984,154	20,315,591	2,179,778
	97.56%	0.31%	2.13%	-

Amendment to and issue of shares under the Brambles Limited Performance Share Plan.

32

Item 9

Participation of Executive Director in the Performance Share Plan or the Amended Performance Share Plan

That the participation by Mr Graham Chipchase until the 2027 Annual General Meeting in the:

- a. Brambles Limited Performance Share Plan (if approval to the amendment to the Performance Share Plan under Resolution 8 is not obtained); or
- b. the Amended Performance Share Plan (if approval to the amendment to the Performance Share Plan under Resolution 8 is obtained),

in the manner set out in the Explanatory Notes accompanying this Notice of Meeting be approved for all purposes including for the purpose of Australian Securities Exchange Listing Rule 10.14.

Proxies and direct votes received

Item 9: Participation of Executive Director in the Performance Share Plan or the Amended Performance Share Plan.

	For	Discretionary	Against	Abstain
Proxy votes	944,326,012	3,001,287	6,621,113	2,096,748
Direct votes	470,866	-	792,048	33,564
Total	944,796,878	3,001,287	7,413,161	2,130,312
	98.91%	0.31%	0.78%	-

Item 9:

Brambles

ANNUAL GENERAL MEETING 2026 35

Please deposit
your voting cards
at the exit

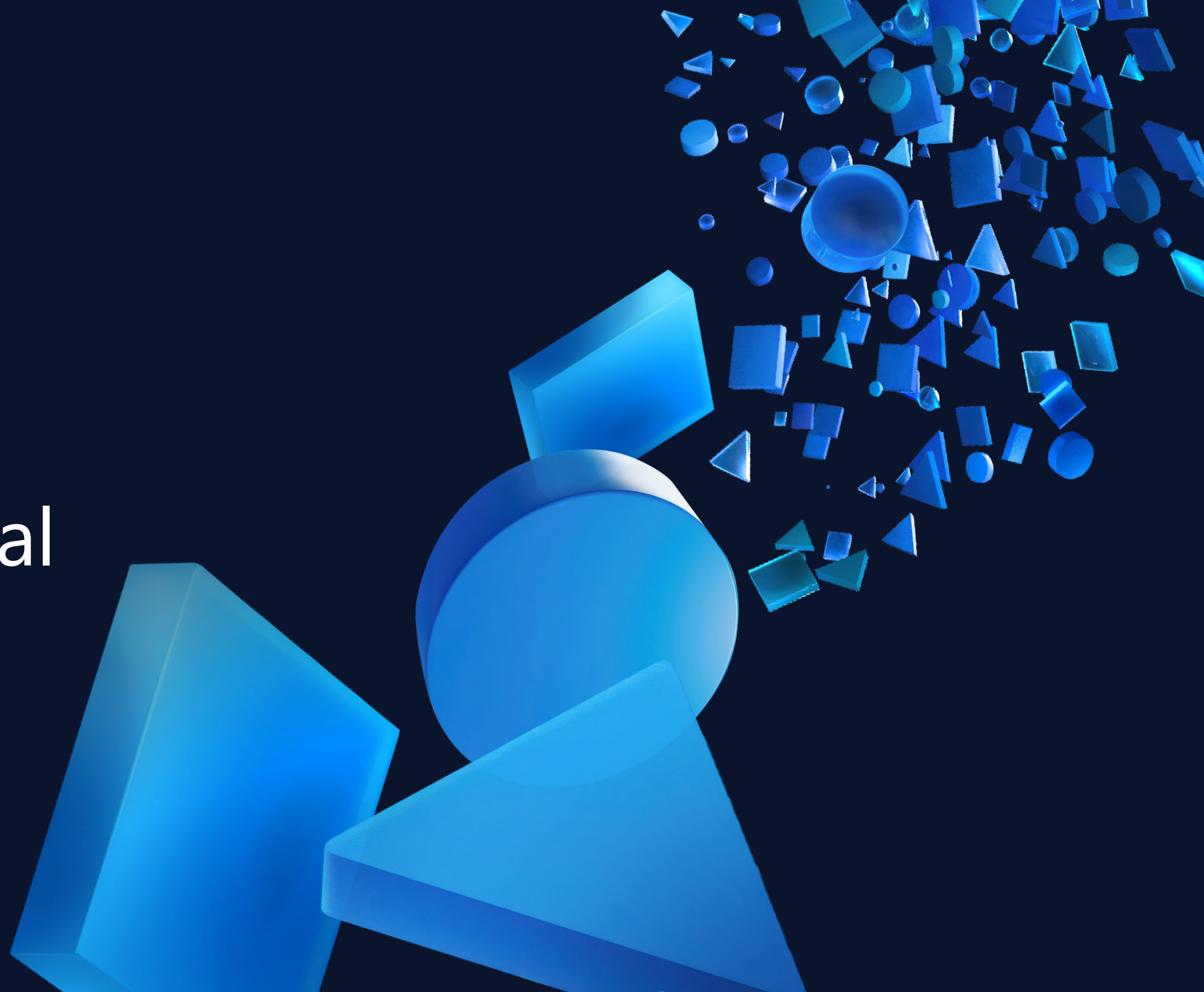
The poll has
now closed



Annual General Meeting 2026

22 October 2026

Brambles



Disclaimer

The release, publication or distribution of this presentation in certain jurisdictions may be restricted by law and therefore persons in such jurisdictions into which this presentation is released, published or distributed should inform themselves about and must observe such restrictions.

This presentation does not constitute, or form part of, an offer to sell or the solicitation of an offer to subscribe for or buy any securities, nor the solicitation of any vote or approval in any jurisdiction, nor shall there be any sale, issue or transfer of the securities referred to in this presentation in any jurisdiction in contravention of applicable law.

The information in this presentation is intended to be general background information about Brambles and its current activities and is current only as at the date of this presentation. It includes information that has been derived from publicly available sources that have not been independently verified. No representation or warranty is made as to the accuracy, completeness or reliability of the information.

This presentation contains IFRS and non-IFRS financial information. IFRS financial information is financial information that is presented in accordance with all relevant accounting standards. Non-IFRS financial information is financial information that is presented other than in accordance with relevant accounting standards and may not be directly comparable with other companies' information. Any non-IFRS financial information included in this report has been labelled to differentiate it from statutory or IFRS financial information. Non-IFRS measures are used by management to assess and monitor business performance and should be considered in addition to, and not as a substitute for, IFRS information. Non-IFRS information is not subject to audit or review.

This presentation is provided for information purposes only and is not investment, legal, financial or other advice. Persons needing advice should consult their stockbroker, bank manager, solicitor, accountant or other independent financial advisor.

Certain statements made in this release are "forward-looking statements" – that is, statements related to future, not past, events. Words such as "anticipates", "expects", "intends", "plans", "believes", "seeks", "estimates", "will", "should" and similar expressions are intended to identify forward-looking statements. Similarly, statements that describe Brambles' objectives, plans, goals, or expectations are forward-looking statements. This includes any climate, sustainability or environmental-related information, such as metrics, targets, estimates or statements relating to greenhouse gas emissions, energy use or sustainability initiatives. Such information is subject to inherent uncertainty and is based on a range of assumptions, estimates, methodologies and data sources that may change over time. Forward-looking statements are based on Brambles' beliefs, assumptions, expectations, estimates and projections as at the date of this presentation and are subject to known and unknown risks, uncertainties and other factors that are beyond the control of Brambles. These factors include, prevailing macroeconomic conditions, customer demand, the price and availability of labour, transport, fuel, lumber and other key inputs, the efficiency of global supply chains, including the extent of retailer and manufacturer inventory optimisation, movements in FX rates, and accepted methodologies for the measurement and reporting of climate and sustainability-related information. Actual results may differ materially from those expressed or forecasted in the forward-looking statements.

Forward-looking statements may also be made, verbally or in writing, by members of Brambles' management or Board in connection with this presentation. Such statements are subject to the same limitations, uncertainties, assumptions and disclaimers set out in this presentation.

Brambles cautions users not to place undue reliance on these forward-looking statements in making investment and other decisions, given the uncertainties, risks and other factors to which the statements are subject. To the maximum extent permitted by law, Brambles provide no guarantee, warranty or representation to users as to the reliability or likelihood of fulfilment of the forward-looking statements contained in this presentation, as well as the assumptions on which the statements may be based. Brambles does not undertake to release publicly any revisions or updates to these forward-looking statements to reflect circumstances or events occurring after the date of this presentation, except as may be required by law or a regulatory authority. Past performance cannot be relied on as a guide to future performance.

Investor and media contacts

Investors

Raluca Chiriacescu

Vice President, Investor Relations

+44 7810 658044

raluca.chiriacescu@brambles.com

Suk Hee Lee

Director, Investor Relations

+61 433 343 888

sukhee.lee@brambles.com

Media

Sandra Tang

Group External Communications Lead

+61 404 066 107

sandra.tang@brambles.com